General Information

eCore Mission

The mission of eCore is to enable University System of Georgia students the opportunity to successfully and affordably complete their first two years of their collegiate careers in an online environment. eCore Administrative Services provides effective and efficient overall program management, including support for student success; faculty recruitment, support and training; course development; evaluation, and marketing.

eCore: History

In 1999, the Board of Regents of the University System of Georgia (USG), in collaboration with its institutions, began developing a fully online set of courses that would allow a student to complete core curriculum courses in Areas A-E for science and non-science majors. eCore became an award-winning, high quality, accessible set of interactive online courses that meet defined learning outcomes. eCore courses may be offered by any USG institution, taken by any USG student, and taught by any USG faculty member. (From 2000-2006 Factbook).

Why Collaboration?

eCore serves as a successful example for collaboratively delivering education in the online environment. It has evolved from being a small, early start-up collaboration (the first in the USG), to a growing model studied carefully by other systems. In FY 2010, it became a fully scalable, self-sustaining program marked by high student retention and satisfaction, proven course quality and outcomes, and renewed interest. In FY 2014, eCore continued on this trajectory.

The hallmarks of its present and future operation are:

Providing increased institutional capacities for full online programs.

While most USG institutions offer online courses, many are unable (due to lack of resources or faculty interest) to offer all areas of the core courses online each semester. Without the full core online, institutions cannot offer full undergraduate degree programs online, and thus lose students to more expensive, proprietary institutions. Also, institutions that do offer online core courses often require at least one face-to-face meeting in these courses, whereas eCore courses do not.

Enrollment Management

eCore course sections are analyzed on a daily basis during the registration periods to provide for the optimum number of course sections. Almost all sections of eCore are managed so that enrollments are sufficient to cover instructional costs. At the same time, less than a dozen students are unable to register for an eCore course due to a course being full in an academic year.

Institutions delivering courses via eCore are able to successfully utilize eCore for students who need core courses but have no courses available due to limited capacity.
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**Efficient Funding and Model Operations**

eCore is one of only a few collaborative programs across the United States that are self-sustaining.

Institutions offering eCore courses receive $42 per credit hour of eCore tuition dollars, but have no faculty or course development costs; thus these collaborative enrollments are beneficial for affiliate institutions.

eCore relies on centralized administrative services (unduplicated at institutions). These include course development and revisions, faculty development and support, identification and follow-up of student intervention, student success initiatives, student orientations, non-technical call center, tutoring services, data analysis, bookstore, and marketing.

**Ongoing Affiliate Support**

As eCore continues to add affiliate institutions, there is greater need to streamline processes while successfully offering diligent and constant support. Beginning with the initial stakeholder meetings, eCore Administration desires to create open and ongoing communication channels. Each institution is part of the planning and scheduling to secure necessary collaborative systems and platforms such as INGRESS and GoView. eCore staff help to identify the responsible campus staff, set task lists for onboarding, and schedule specific trainings for each of the functional areas.

Face-to-face visits for affiliate training assist in securing a sound knowledge base and allow for professional associations to develop. Relationships with key campus staff and stakeholders are essential to successful eCore implementation on each institution’s campus.

eCore Administration personnel work daily with all affiliates, securing quality service for students via the following necessary functional areas: Registrar, ITS, Banner, Testing, Bookstore, Budget/Financials, Advising, Drop/Add, campus Marketing, and general Student Support.

**Professional Faculty Development**

eCore Administrative Services provides eCore instructors with a certification process before they teach online. Certification includes participation as a student in an online course, as well as comprehensive learning experiences relating to technology, online teaching, faculty expectations, community building, and the role of the instructor in student support. Ongoing support includes mentoring programs, an online community, an annual meeting, and webinars. Many instructors who teach through eCore take their skills back to their institutions, where they develop and teach higher-level online courses and mentor other faculty.

**Consistent Quality Courses**

- All eCore courses meet and exceed the rigorous requirements for a 5-Star Online Course or Quality Matters.
- All eCore courses are evaluated and substantially revised by teams of eCore faculty every three years. Smaller revisions take place on an ongoing basis.
- All eCore faculty agree to engage in specific practices that enhance student learning and success, including: high visibility in courses, quick responsiveness and grading, quality feedback, and identification of students for intervention.

**KEY BENEFITS**

- Provides full online core curriculum, whereas most institutions are able to provide only some courses
- Efficient, scalable and consistent student services, course design, and teaching
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eCore Administrative Services is staffed with individuals who are highly trained and have experience with the needs of online students, which are usually markedly different than those of on-campus students.

One of the major criticisms of eCore in early years (poor course completion) has all but disappeared with the more formalized system that was put in place with eCore affiliates in 2010. eCore course completion rate has progressively increased from 68 percent in 2005 to 82 percent in 2010, with a reported 87 percent for FY 2014.

There are several influences impacting the student course completion which include:

1. A gated registration system which requires demonstrated understanding of the nature of the courses
2. Streamlined, pre-emptive calling cycles
3. Identification of students reported for intervention with faculty and eCore administration utilizing the SEADS (Student Engagement and Advancement Data System) platform
4. Faculty training regarding the role of instructor with student success
5. Highly intensive follow up with eCore advisors/administrators
6. Student-friendly navigation within courses
7. Embedded tutors in math, science, and foreign discipline areas
8. Ongoing evaluation of student withdrawal request and course evaluation data

Growth and Scalability

Double-digit growth in students served and demand for services results in more quality choices for non-traditional students. A growing number of students taking eCore courses are transfers from proprietary institutions.

The improved financial model provides incentives for institutions to become affiliates or to provide faculty.

Through ongoing data collection and analysis, eCore Administrative Services aggressively identifies the changing needs of both member institutions and student populations, and evolves accordingly.

Administrative support for the program has been provided by the University of West Georgia since June 2009.

High Student Course Completion Growth and Scalability

Course Completion Rate

<table>
<thead>
<tr>
<th>Year</th>
<th>Course Completion Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005</td>
<td>68%</td>
</tr>
<tr>
<td>2010</td>
<td>82%</td>
</tr>
<tr>
<td>2014</td>
<td>87%</td>
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ecore.usg.edu/2014_factbook